From AGR's Research Desk

Hormuz Is More Than an Oil Story:

The Hidden Vulnerabilities in Global Industrial Supply Chains

By Furkaan Khan | AGR Knowledge Services

The Strait of Hormuz is usually discussed in terms of the roughly 20 million barrels of oil a day that passed through it in 2025. But the waterway also carries aluminium, fertilisers, sulphur and liquefied natural gas (LNG), and the shipping disruption that followed the outbreak of conflict on 28 February 2026 has exposed vulnerabilities well beyond energy markets. As of IFPRI's midSeptember assessment, fertiliser shipments out of the Gulf remained largely halted, while at least 28 attacks or security incidents involving shipping had been recorded in the Strait and surrounding waterways during the first half of October.

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High Performing Teams

Good teams vs great teams: What makes the difference, and why it is rarely talent

By Bhavini Nishawala | AGR Knowledge Services

Over the past decade, organisations have invested significantly in talent: sharper assessments, stronger graduate pipelines, specialist skills and leadership programmes. Yet many leaders still face a surprisingly common challenge: A group of talented individuals does not automatically become a high-performing team.

The issue is rarely capability. Most teams today have more skill, more tools and more information at their disposal than ever before. What they often lack is a consistent set of behaviours that turns individual ability into collective performance.

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