

From AGR's Research Desk

[California Conversations](#)

By R. Subramaniam, Head of Sales | AGR Knowledge Services

A 3-bed 3-bath in San Francisco now rents for an eye-watering \$10,000 a month. Gasoline is way past \$5 a gallon And yet malls are packed, stocks keep climbing, and Tesla - once the ultimate status symbol - is now just another taxi on the highway. Our Head of Sales R. Subramaniam spent time on the ground in California and came back with a sharp, unfiltered Q&A on what's really driving the US economy beneath the headlines.

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[Beyond the Ozone Layer: Where chemicals and energy investment are moving](#)

By R. Subramaniam and Divesh Khemani | AGR Knowledge Services

Every 16th of September, the conversation around the ozone layer tends to repeat itself. A reminder that the hole above Antarctica is healing. A nod to the Montreal Protocol. A line about how international cooperation once solved a genuine planetary emergency. It is a good story, and it deserves to be told. But after two decades of watching how environmental policy actually moves through industry, I think the more useful story this year is a different one: what happens after the treaty works.

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