

FROM AGR'S RESEARCH DESK

[India's Historic Automotive Tariff Cut: Protection Ends, Competition Begins](#)

By Prasanth Radhakrishnan, Consultant, AGR

The President of the European Commission called it the "[mother of all deals](#)". As part of the landmark free trade agreement, India has agreed to slash import tariffs on cars from the EU to 40%, down from the current levels of up to 110%.

How will this impact India's automobile sector?

The move isn't really about cheaper BMWs, Mercs, or Audis. It is about whether Indian automakers will evolve from being well-protected national champions into globally competitive mobility companies. Those who use this transition window to upgrade technology, rethink platforms, and scale exports will emerge stronger.

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Raj's article received an overwhelming response last month. In case you missed it, we're re-running it here.

[2026: Uncertainty and a Bit-Conned World](#)

By Raj Nair, Chairman, AGR Knowledge Services

I requested one of my closest friends, a person whom all respect, to suggest the most important topic about which I should write. Pat came the answer: Uncertainty. Since uncertainty is a challenge even for connected people to deal with, it would be a bigger challenge for the disconnected. Modern society has contributed to it - the rich and not-so rich, the powerful and the not-so-powerful, comen and those who don't look the part.

Hence, nearly half of my paper will focus on issues that are going to increase uncertainty, as well as a bit of what we can do about it. But all that only after a quick review of a few global issues. It is but natural to start with Tariffs to explain the underlying game.

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